



Foreword by the Executive Mayor: Councillor Amos Masondo

During the 2006 local government elections, the African National Congress (ANC) made a firm pledge to the electorate. We said that we would make local government work better for you. We indicated a determination to tackle the major challenges of urbanisation and migration, economic development and job creation, service delivery, globalisation, poverty and urban renewal with a greater sense of urgency.

We remain conscious of the fact that since the 1st March 2006, general elections were held in 2009. This has required us to take into account the following priorities in the work we do:

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- Creation of decent work and sustainable livelihoods;
- Education;
- Health;
- Rural Development; and
- The fight against crime and corruption.

On 25 May 2006, the Council approved the City of Johannesburg's Growth and Development Strategy (GDS), which sets out our long term plan. The vision statement, contained in the GDS, states that:

"In future, Johannesburg will continue to lead as South Africa's primary business city, a dynamic centre of production, innovation, trade, finance and services. This will be a city of opportunity, where the benefits of balanced economic growth will be shared in way that enables all residents to gain access to the ladder of prosperity, and where the poor, vulnerable and excluded will be supported out of poverty to realise upward social mobility. The result will be a more equitable and spatially integrated city, very different to the divided city of the past. In this world-class African city for all, everyone will be able to enjoy decent accommodation, excellent services, the highest standards of health and safety, and quality community life in sustainable neighbourhoods and vibrant urban spaces."

The City of Johannesburg adopted a set of six core development principles through an extended process of internal and external consultation and debate. These principles were informed by clear political choices that emerged through local, provincial and national policy directions. The principles are listed as follows:

- Proactive absorption of the poor;
- Balanced and shared economic growth;
- Facilitated social mobility and reduced inequality;
- Settlement restructuring;
- Sustainability and environmental justice; and
- Innovative governance solutions.

Guided by our vision and principles, we crafted our first five-year Integrated Development Plan (IDP), which was also adopted on 25 May 2006. The IDP is a five year plan prescribed by law which is reviewed annually. It contains, amongst others, key integrated development plan interventions, governance and institutional framework, intergovernmental alignment, community outreach process, links to the performance management systems, spatial development framework, growth management strategy, capital investment framework and the sector plans.

The 2010/11 IDP that is being presented here is the product of a process of almost an entire year. It is guided by the changing socio-economic context, political priorities, intergovernmental engagements, stakeholder consultation and internal processes.

This IDP gives expression to the strategic thrusts of the City of Johannesburg, namely:

- Deepen democracy and promote good governance through the implementation of the City's Governance Model;
- Ensure basic service delivery through the electrification rollout (Programme Thonifho), the city-wide cleaning programme and the water and sanitation programme;
- Address job creation and accelerate economic development;
- Target poverty and advance human development by rolling out the Expanded Social Package;
- Urban regeneration of the Inner City and the Soweto, Roodepoort and Randburg, CBDs, as well as the continuation of the Alexandra Renewal Programme;
- Consolidate HIV and AIDS initiatives through the implementation of Jozi Ihlomile;
- Ensure financial sustainability and enhance Batho Pele through the attainment and maintenance of a clean audit and the implementation of the Rates and Tariffs Policy, as well as a focus on customer care and stakeholder management;
- Create sustainable human settlements by building 100 000 houses, the formalisation as well as the regularisation of informal settlements;
- Enhance integrated transportation, with a focus on the Rea Vaya Bus Rapid Transit System;
- Improve community safety by targeting crime prevention and traffic management and develop safety initiatives;
- Advance a sustainable development agenda by greening the City, planting 200 000 trees and the implementation of demand- side management;
- Develop and implement strategic projects, inclusive of 2010 facilities, compliance requirements, fan experiences, legacy projects and the rollout out of Programme Phakama;
- Urban renewal and regeneration as well as nodal development; and
- Promote strategic planning and management through an annual revision of the IDP and Budget, as well as convene Budget Lekgotlas and ensure the City's participation in IGR forums.

We are well aware that this is the last IDP for the 2006-2011 term of office. We are grateful for the substantial progress that has been made in achieving the targets that we had set for ourselves right at the beginning. At the same time, we are profoundly aware of the outstanding issues and we will not rest until all the commitments that have been made are fully achieved.

On the eve of the 2010 FIFA World Cup, may I take this opportunity to welcome all the teams, fans and media from all corners of the world and South Africa to the City of Johannesburg. As a host city, we reiterate our commitment to making this the best World Cup ever! I also want to wish our national team – Bafana Bafana – all the best in their endeavours to make each one of us proud!

Councillor Amos Masondo

Executive Mayor